



# FIT FOR THE FUTURE

SPORT STRATEGY PROGRESS REPORT  
JANUARY 2016



# FOREWORD

2015 was an excellent year for sport in Jersey. The NatWest Island Games surpassed all expectations and the investment of £1.2 million made by the States was, in my opinion, very good value for money. I am delighted that Phil Austin, Chairman of the Organising Committee, has been awarded an MBE for his services to the community in leading the team who delivered such a great games. To Phil and all of the people who played a part in making Jersey such a wonderful place to be in June 2015, I say a big thank you. Like the weather, you really did all shine.

Aside from the Games, we continued to have much success in the sporting arena with many of our teams and individuals continuing to perform at a very high level. There are too many to mention here but again I say well done to you all for bringing great credit to the Island.

It is just over a year since I was appointed Assistant Minister with responsibility for Sport. The year has passed very quickly but much has been achieved. We continue to deliver on the ambitions set out in the Fit for the Future sport and physical activity strategy. This report will update on progress, but I am particularly pleased that the Shadow Board for Jersey Sport has been appointed. The new team will work in the first half of 2016 to put in place the infrastructure to form Jersey Sport. This will deliver on the key area of Organisation in Fit for the Future by establishing a new co-ordinating body operating independently but with financial support from the States to 'give sport a stronger voice in Jersey and a new strategic direction.'

Funding for Fit for the Future was only secured for 2014 and 2015. £4.5 million was allocated to improve facilities and I am delighted by the significant results that have been achieved which you will see in this report. £750,000 was allocated in each year to support other initiatives which are also reported on in this document. The States have agreed to allocate a further £750,000 in 2016 to continue with this work. Whilst it will be a challenge, I am determined to fight for ongoing funding for 2017-2019 and I will work with the Shadow Board to make a strong case for sport.

I am very grateful for all that have worked to deliver on the aims of Fit for the Future. I have enjoyed meeting many people during the past year and have even higher regard for all who work and volunteer to deliver such an excellent sporting environment in Jersey.



**Connétable Steve Pallett**

Assistant Minister with responsibility for Sport  
January 2016

# INTRODUCTION

This is the second annual report into the progress made so far on the initiatives set out under four key areas in the Fit for the Future sport and physical activity strategy. It is very pleasing to note positive outcomes in all areas thanks to the staff employed by Education Sport and Culture, governing bodies, and the many volunteers who have worked with great skill and enthusiasm to deliver projects for the benefit of many people in Jersey.

£4.5 million has been spent on upgrading and developing new facilities which will have a positive impact for many sports. Some were used during the NatWest Island Games but others are on school and community sites and will be used by many people for many years to come.

Several artificial pitches have been developed which will allow the sites to be used far more often than grass pitches. Perhaps the most notable amongst these facilities are at Haute Vallée School and Springfield, where 3G pitches have been developed. In the past the Springfield pitch hosted approximately 50 football matches each year, mostly for senior teams. With 30 players involved in each match, the facility was used by approximately 1,500 people each year.

From September to December 2015 the number using the pitch has been recorded at over 1,000 each week on many occasions. There are more matches played each week than in the past and many of the users are young people who are coached, train and play which will have a significant positive impact on the development of football in Jersey in years to come.

From January 2016 sport moved from the Education Sport and Culture department to the Economic Development, Tourism, Sport and Culture department. The operations staff will continue to manage and run facilities as part of this new department.

The Sport Development team will continue to deliver the initiatives mentioned in this report but it is likely that they will transfer into Jersey Sport when it is formed later in 2016. This presents an exciting opportunity for this team and we look forward to supporting this transition and to delivering further initiatives from Fit for the Future.



**Derek de la Haye**  
Head of Sport  
January 2016



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Our Impact

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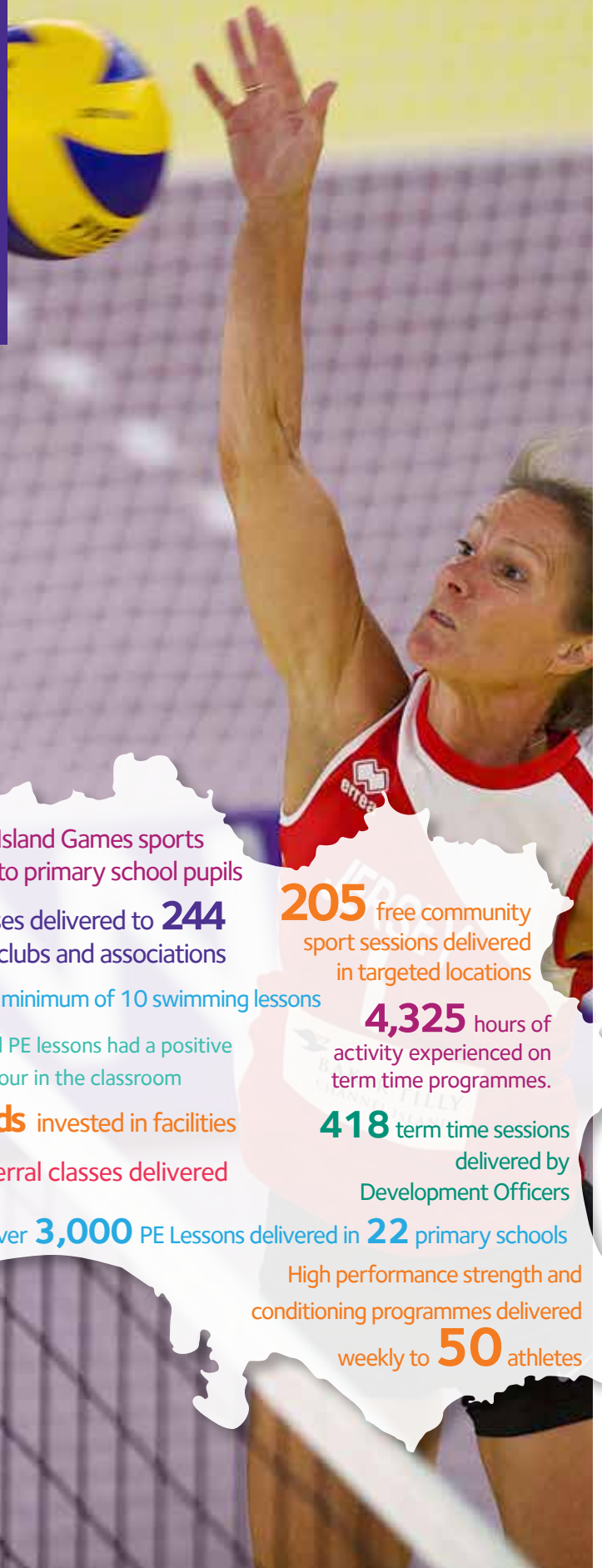
# CONTENTS





# OUR IMPACT

The sports community in Jersey is already active and successful. In aiming to be fit for the future the Island has a strong base to work from:



**15,611** hours of activity experienced by children during holiday programs.

Over **650** swimming lessons delivered in the curriculum

Chair and members of the shadow board of **Jersey Sport appointed**

**89%** of participants at community projects were from targeted locations

**20** NatWest Island Games sports festivals delivered to primary school pupils

**19** safeguarding courses delivered to **244** volunteers from sports clubs and associations

**1,250** individual pupils had a minimum of 10 swimming lessons

**76%** of teachers believed PE lessons had a positive impact on pupil behaviour in the classroom

Over **2 million pounds** invested in facilities

**3,198** Exercise Referral classes delivered

Over **3,000** PE Lessons delivered in **22** primary schools

High performance strength and conditioning programmes delivered weekly to **50** athletes

**205** free community sport sessions delivered in targeted locations

**4,325** hours of activity experienced on term time programmes.

**418** term time sessions delivered by Development Officers



NEWS

# Cheering crowds greet the teams as the Games begin



Large crowds of people gathered at the start of the Island Games in Jersey, with thousands of spectators lining the streets to cheer on the athletes as they arrived in the island.

# Go Team Jersey!



Island extends a warm welcome to athletes from around the globe as the Games begin

# New vision for sport in Jersey



Pallett will fight to retain funding, as report revealed

# Back to Work ... on the Island Games venues



Work on the venues for the Island Games is well advanced, with contractors busy preparing the sites for the start of the event.

By Michael Morris  
The Island Games venues are well advanced, with contractors busy preparing the sites for the start of the event.

# First aim? Making sure the States get the message

Tom Millar meets the man changed with representing the island's sporting community in the political arena, the Constable of St Helier, Steve Pallett.



"There have been a few messages that this [the move to Economic Development] is just backdoor privatisation... it's certainly not, it's got nothing to do with that at all. It's purely about having sport in a department that maybe best suits us going forward"

SPORT

# Shadow Board to discuss 'the right strategies' for Island sport's development



The Shadow Board for Island Sport is set to meet to discuss the future of the island's sporting development.

# Achievement records for all proposed Sporting passport to keep kids on track?



'It is important that there is a consistent approach to sports development for all school children'

Sport development



NEWS

# Island Games 'could be the start of new era for tourism'

The Independent newspaper puts event on must-see sporting list for 2015



The Independent newspaper has named the Island Games as one of the top 10 sporting events to watch in 2015.

# Games athletes to inspire Island's youth



Two Jersey youngsters from the MarWest Island Games are to join a team of 12 athletes in leading sports programmes for children across the island.

# Primary target

## Festival of swimming

A RECORD number of young islanders have taken to the water this week for the annual Primary Schools Swimming Festival.



Primary schools swimming at Langford this week

# First of 17 short videos reliving the highlights of Jersey 2015 unveiled

# Games footage released to ensure sporting legacy

Jersey's premier sporting event, the Island Games, has unveiled the first of 17 short videos reliving the highlights of the 2015 event.



Jersey 2015 review by Simon Fox





# THE PLAN

This section of the report focuses on the progress and achievements of the strategy's four key areas in 2015.

Getting active,  
staying active

Spaces and places

Personal bests

Organisation

School sport, a healthy life,  
community impact

States facilities, clubs and club houses,  
future plans

Sport development, aiming high,  
sport events and tourism

New sports body, better co-ordination,  
stronger voice



# GETTING ACTIVE, STAYING ACTIVE

## Our Ambition: To help more islanders take up physical activity.

### The strategy said...

- Ensure strong links with the Natwest Island Games organising committee.
- Create an environment that makes it easy for people to become more active more often.

### Our plan

- Build on the interest generated by the 2015 NatWest Island Games.
- 'Take sport to the people' – provide more opportunities for physical activities in Parishes.

### What we achieved in 2015

20 different Island Games themed festivals were delivered to over 2300 pupils. One of these was held in the Games village during the week of the competition and visiting athletes from each island were in attendance.

11 school sport assemblies were delivered to pupils to promote the sports involved in the games.

To involve children and increase awareness about the islands taking part, all schools were twinned with a nominated island. As a result, there was incredible support from local school pupils at all venues throughout the week.

Exercise Referral is a scheme that improves health. In 2015 a total of 3,198 Exercise Referral fitness classes were delivered by specialist tutors at Les Quennevais, Springfield and Fort Regent. In addition 105 Nordic walking sessions were delivered at a variety of locations on Jersey's coastline.

A total of 1,033 clients were referred by Health and Social Services, medical practitioners and other government departments. This compares to 950 in 2014.

The Jersey Table Tennis Association introduced twice weekly 'Bat and Chat' sessions for people who are retired or available during the day. In addition, open evenings with various charity groups and youth organisations were held.





## Our Ambition: To help more islanders take up physical activity.

### The strategy said...

- Create an environment that makes it easy for people to become more active more often.

### Our plan

- 'Take sport to the people' – provide more opportunities for physical activities in Parishes.

### What we achieved in 2015

- As part of a departmental restructure, a Development Officer was appointed with the responsibility to increase the number of holiday and term time opportunities provided to young people. This appointment lead to:
  - 23 Sport Development programmes delivered in 2015 compared to 12 in 2014.
  - 15,611 hours of activity experienced by children during holiday programmes.
  - 4,325 hours of activity experienced on term time programmes.
 These figures are more than double those achieved in 2014 with a particular increase seen in the number of young people joining sports clubs as a result of these sessions.
- All sports specific Development Officers delivered courses throughout term time. These courses were:
  - Badminton – 22 sessions for school years 4-6
  - Cricket – 176 sessions for school years 3-8.
  - Football – 30 sessions for school years 2-6.
  - Netball - 120 classes for school years 1-6.
  - Rugby – 24 sessions for school years 2-3.
  - Squash – 20 session for school years 4-6
  - Table Tennis – 26 sessions for school years 1-6



## Our Ambition: To help more islanders take up physical activity.

### The strategy said...

- Further develop links with health professionals and promote the benefits of a healthy lifestyle.
- Explore new ways to attract less active people.

### Our plan

- Invest in PE and after-school sport at primary and secondary schools.
- Help sports clubs to increase membership, including disabled participants.

### What we achieved in 2015

- Exercise Referral clients can now be referred from additional agencies such as the Multi Agency Safeguarding Hub(MASH) and the Community Psychiatric Team. In addition Exercise Referral works in partnership with the Cardiac Rehabilitation Team to deliver fitness sessions to their clients.  
The Health and Fitness Practitioner (Schools) worked with selected primary schools to increase opportunities for exercise and provide health education to pupils. In 2015:
  - 122 after-school sessions were delivered which included football, fitness, games, karate, capoeira and a health club.
  - 106 breakfast club sessions were delivered including dance, yoga and kickboxing followed by a breakfast snack.
  - 51 lunchtime sessions were delivered which covered nutrition, exercise and island games related content.
- Low cost 'pay as you go' sessions were introduced by Sports Development and attracted over 2500 participants. These sessions were designed to attract children from low socio-economic backgrounds and included trampolining, badminton and table tennis as well as a specific 'Super Sport Fun' session for Year 1 and 2 pupils.
- Free angling sessions during the school holidays (in partnership with the Jersey Angling Association) were provided. 10 young people took up a membership with the association as a result of these sessions.



## Our Ambition: To encourage children to take up sport at an early age.

### The strategy said...

- Focus on the development of physical literacy in young children.

### Our plan

- Invest in PE and after-school sport at primary and secondary schools.
- Provide assistance from Development Officers.

### What we achieved in 2015

- A team of qualified coaches is employed by Sports Development to deliver the PE curriculum in primary schools. Partnerships with various clubs and associations have meant schools have also benefited from activities including pilates, yoga, fencing and capoeira.

In 2015 the PE Team delivered:

- 3,050 high quality PE lessons
- Over 300 after-school clubs sessions
- Over 350 'Wake n Shake' exercise clubs
- 225 lunchtime activity sessions
- 37 'Sports Development' assemblies

Sports Specific Development Officers also support schools in teaching the PE curriculum as well as deliver festivals, leagues and lessons leading to qualifications.

In 2015 Development Officers delivered:

**Badminton** - 120 PE lessons, 60 after-school sessions, 30 lunchtime clubs, Schools Badminton league on Saturday mornings.

**Cricket** - 145 PE lessons, 120 after-school sessions, Primary school kwik and hardball cricket leagues, Girls primary kwik cricket tournament day, U13 evening league for six secondary schools, U16 indoor league for five secondary schools.

**Football** - 133 PE lessons, 2 Junior Football Organiser Courses.





## Our Ambition: To encourage children to take up sport at an early age

### The strategy said...

- Focus on the development of physical literacy in young children.

### Our plan

- Provide assistance from Development Officers.

### What we achieved in 2015

**Netball** - 60 PE lessons, 18 after-school sessions, weekly Primary School Leagues and Tournaments, weekly Secondary Leagues and Tournaments and Young Netball Organiser course delivered at Le Rocquier.

**Rugby** - 150 PE lessons, 90 after-school sessions, 5 lunchtime clubs, 3 Tag Rugby festivals for Y4, 5 and 6 boys and girls, Lord Jersey Cup for Y10 and 11. Established first ever 'St Helier Combined Schools Team'.

**Squash** - 258 PE lessons, 100 after-school sessions.

**Table Tennis** - 48 PE lessons, 12 after-school sessions  
48 lunchtime clubs, GCSE modules delivered at Le Rocquier and Les Quennevais.



## Our Ambition: To encourage children to take up sport at an early age.

### The strategy said...

- Increase the variety and quality of sport and PE both in school and after school.

### Our plan

- Promote the value of PE in the school curriculum.
- Support the staff and volunteer who work with school aged children.
- Deliver professional training.

### What we achieved in 2015

- The PE Working Party secured funding from ESC to allow all the Islands PE Coordinators and secondary school PE teachers two days of continued professional development. Examples included sending teachers to PE conferences, using secondary school specialists in primary schools and attending coach education courses.  
Cricket Development supported PE Coordinators and teachers through the 'Primary Ambassador programme'. This programme provided coach education for 'Ambassadors' and other teachers from their schools. Free kwik cricket sets were donated to 18 schools who signed up.  
Squash Development (in partnership with the Clubmark Scheme provided free places to school teachers on the UKCC Level 1 course. In total five teachers gained the qualification.  
Two teachers attended the UKCC Netball Level 1 which was delivered by Netball Development.  
The annual sports development survey to PE Coordinators and teachers provided the following feedback:
  - All PE Coordinators believed that their teachers confidence improved by working alongside the PE Team.
  - 76% of teachers believed that the PE lessons had a positive impact on pupil behaviour in the classroom.
  - 50% of teachers believed their pupils attitude towards sport had improved as a result of their PE lessons.
  - 67% of the 41 teachers who responded rated the PE Team as 'excellent' with 33% rating 'very good'.



## Our Ambition: To encourage children to take up sport at an early age.

### The strategy said...

- Ensure schools can access the best available facilities.

### Our plan

- Target schools with limited space or facilities.

### What we achieved in 2015

- All primary schools within the locality of Springfield Stadium use the new astro turf facility.  
St Luke's School has benefited from using Fort Regent Leisure Centre for its PE and after-school clubs. Support with transport was provided for these sessions.  
All schools in the St Clement area have accessed the Geoff Reed Table Tennis Centre and the St Clement Squash Club.  
D'Auvergne, Janvrin, FCJ and Helvetia all have weekly badminton lessons at the Gilson Hall





## Our Ambition: To ensure all young people have opportunities to engage in positive activities.

### The strategy said...

- Support and expand community sport initiatives, targeting specific areas and social groups.

### Our plan

- Provide sport activities in key locations in the community.

### What we achieved in 2015

- The strategy has provided additional resource to ensure the Community and School Sports Department is able to provide sport and activity to targeted groups. The projects delivered are supported by the States of Jersey Police who regularly provide officers to assist in the delivery of sessions.

In 2015 the department delivered:

- 205 free 'Community Sport' sessions in targeted locations.
- 172 sessions delivered in the school holidays
- 21 Friday Night sessions at Springfield Stadium which attracted over 100 participants per week.

New free badminton sessions (in partnership with Badminton Development) which resulted in 15 children joining the Jersey Badminton Club.

New community football sessions at Haute Vallée School on the new 3G playing surface.

Community projects were also delivered by the department in partnership with Sports Specific Development Officers, these included:

#### **Badminton**

Free holiday and term time courses

#### **Cricket**

Fort Regent Sport for All Day

#### **Football**

FA Skills Programme and Inflatable Football Project

#### **Netball**

Free places on after-school and holiday courses

#### **Rugby**

Free Tag sessions in the holidays

#### **Squash**

Free squash after-school and holiday sessions

#### **Table Tennis**

Coach education to prison officers at HMP La Moye.

## Our Ambition: To ensure all young people have opportunities to engage in positive activities.

### The strategy said...

- Support and expand community sport initiatives, targeting specific areas and social groups.

### Our plan

- Target people who would not normally participate.

### What we achieved in 2015

- Exercise Referral now assesses young people aged 14, previously this was 16 and over. This was at the request of relevant agencies who are experiencing more issues with obese young people.  
Families who are supported by Children's Services and Brighter Futures accessed free holiday course provision for their children. In total 32 young people attended courses free of charge.  
35 sessions of one-to-one coaching sessions were delivered by Sports Development staff. These sessions targeted students who are disengaged with mainstream education due to challenging behaviour, Special Education Needs (SEN) and low self-esteem.  
Cricket Development delivered 2 girls-only initiatives called 'Girls Cric-Fit' and 'Summer Nights for Girls'.  
Football Development delivered four 'Free Fun Nights' for girls.







**Our Ambition:** To ensure all young people become competent swimmers and are safe in the water and sea

The strategy said...	Our plan	What we achieved in 2015
<ul style="list-style-type: none"> <li>• Focus on the development of swimming for all students in primary school.</li> </ul>	<ul style="list-style-type: none"> <li>• Invest in swimming programmes for primary and secondary school children.</li> <li>• Build on the existing programme to ensure all primary school children have swimming lessons.</li> <li>• Review pool use to ensure all schools have access to facilities.</li> <li>• Coordinate the swimming programme across all schools.</li> <li>• Provide logistical support for schools, including transport.</li> </ul>	<ul style="list-style-type: none"> <li>• The Schools Swimming Coordinator centrally organises primary school swimming, aids with the booking of secondary school swimming sessions and the National Rescue Award for Swimming Teachers and Coaches (NRASTC) qualification for staff in both the primary and secondary sectors. In 2015:               <ul style="list-style-type: none"> <li>- Over 650 swimming curriculum lessons were delivered.</li> <li>- Over 50 different classes accessed lessons.</li> <li>- 1,250 individual pupils had a minimum of 10 lessons.</li> <li>- Over 600 pupils took part in 'Island Games' themed festivals across three swimming pools.</li> </ul> </li> <li>• Nine NRASTC courses were delivered which qualified/renewed the qualification of 50+ members of primary and secondary school staff.</li> <li>• Previous agreements with facilities were reviewed and more time was made available for primary schools. By December 2015, 22 primary schools were booked in to receive at least one block of lessons.</li> <li>• In addition to the 650 curriculum swimming lessons, a year 6 assessment was delivered in March. This was followed by an intense daily programme for pupils who required more lessons.</li> <li>• Continued support has been given to schools in 2015 by providing coach/minibus transport for 19 out of the 22 schools, at no cost to the school.</li> </ul>

# SPACES & PLACES



**Our Ambition:** To ensure facilities are at the highest possible standard.

## The strategy said...

- Ensure the States sports centres are efficiently run and available to the whole community.
- Invest in maintenance and upgrades.

## Our plan - States Facilities

- Invest 2.4 million in maintenance and upgrades of States facilities, including at Fort Regent, Les Quennevais, Springfield and FB Fields.

## What we achieved in 2015

- Fort Regent - Changing rooms were refurbished and new scoreboards purchased for volleyball and basketball.  
Les Quennevais - Changing rooms were refurbished; the pool emptied, re-grouted and cleaned; a new electronic display and scoreboard was installed; and general painting of the centre undertaken.  
The hockey pitch has been resurfaced with new fencing and lighting.  
New ball courts have been developed on old tennis netball courts.
- Springfield - A 3G pitch was installed with new flood lighting; the car park and landscaping was improved; a children's play area installed and the ball court refurbished with new surface.  
The building was repainted.
- FB Fields - The athletics track was fully refurbished with new surface, jump areas, throw cages, floodlights and seating area. Lights were also installed to allow winter running sessions on grass. The changing rooms were also refurbished.



## Our Ambition: To ensure facilities are at the highest possible standard.

### The strategy said...

- Provide services that attract more users.
- Keep prices affordable for groups and individuals.
- Increase number of school playing fields
- Enable community groups to use more school facilities.
- Assist with forward planning.

### Our plan - States facilities

- Review the Active scheme to ensure it meets users needs.
- Invest £300,000 to buy and prepare at least three new school playing fields.
- Confirm the future of Fort Regent.

### What we achieved in 2015

- A review of classes offered has resulted in some being withdrawn and others introduced to meet customer demand.
- The acquisition of part of a field adjacent to Grouville School has been secured which will hopefully be developed for sport and PE.
- Negotiations have taken place with land owners of three sites about purchase but to date no transactions have been completed. Discussions are ongoing.
- A proposal has been put forward for potential development in the future. A new Steering Committee has been formed under the chairmanship of the Assistant Minister for Economic Development Tourism Sport and Culture with responsibility for Sport.





**Our Ambition:** To ensure facilities are at the highest possible standard.

The strategy said...	Our plan - independent sports clubs.	What we achieved in 2015
<ul style="list-style-type: none"> <li>• Help clubs develop and run their own facilities.</li> </ul>	<ul style="list-style-type: none"> <li>• Agree new leases to secure the long-term future of clubs that use States-owned sites.</li> <li>• Invest £700,000 in maintenance and upgrades.</li> <li>• Enter partnerships with clubs to develop facilities.</li> <li>• Encourage and assist clubs to have business and development plans.</li> </ul>	<ul style="list-style-type: none"> <li>• Working with colleagues from Jersey Property Holdings, officers from ESC met with officials from the Jersey Petanque Club, Les Mielles Tennis Club, Jersey Croquet Club, St Brelade's Bowls Club, St Saviours Bowls Club, Grainville Tennis Club, Jersey Spartans Athletic Club, Jersey Table Tennis Association, Jersey Rifle Association, Jersey Small Bore Rifle Club, Jersey Pistol Club and Crabbé Clay Pigeon Club.</li> </ul> <p>Agreements have been renewed to provide responsibility and security for each club and to reduce ongoing liabilities for the States of Jersey.</p> <p>Grainville Tennis Club courts have been stabilised and refurbished with new fencing.</p> <p>St Saviours Bowls Club has been given support for refurbishment and upgrade of the facilities.</p> <p>Les Mielles Tennis Club courts have been refurbished with new fencing.</p> <p>St Brelade's Bowls Club green has been stabilised.</p> <p>Geoff Reed Table Tennis Centre interior and exterior was painted.</p> <p>Crabbé now has an improved electrical supply for shooting clubs. Range improvements, including some electronic targets, and clubhouse refurbishment has also taken place.</p> <p>Caesarean Tennis Club received a grant and loan to support them in developing improved indoor playing facilities.</p> <p>Several clubs have written new plans. Most notable support has been provided to athletics who are writing a new strategy and cycling who have undertaken a review of the Youth Academy.</p>





## Our Ambition: To actively promote the development of new facilities.

### The strategy said...

- Work with clubs, sponsors and benefactors to identify requirements for major new facilities for the island.
- Identify school and community sites and install artificial surfaces.

### Our plan - independent sports clubs

- Compile a long term plan for new sports facilities in the island.
- Investigate opportunities for joint sites.
- Work with interested parties to develop feasible projects.
- Agree an island-wide plan to develop artificial grass pitches.
- Invest £1.1m in new facilities.
- Develop and manage new sites.

### What we achieved in 2015

- Discussions have taken place with several sports to consider plans for facilities in the future, these include football, rugby, shooting, netball, athletics, cycling, hockey, tennis, bowls, cricket, table tennis and swimming.
- In addition to the development of the Springfield 3G pitch another 3G pitch has been built at Haute Vallée School for use by the school and community. Artificial turf pitches have also been installed on school sites at Janvrin, d 'Auvergne and Samares Schools.
- A management system has been put in place to maximise community and school use and also maintain all of the artificial pitches.





# PERSONAL BESTS

**Our Ambition:** To help Jersey's top athletes achieve their best possible performances in local, national and international competitions.

## The strategy said...

- Support clubs, teams and individuals, including those with disabilities, to develop training programmes that enable them to qualify for events including the Commonwealth Games, NatWest Island Games, Jeux des Isles and Youth Commonwealth Games.

## Our plan

- Support preparations for the 2015 Natwest Island Games in Jersey
- Provide financial support for athletes to attend events
- Support athletes on the High Performance Programme by providing services in conjunction with the One Foundation.

## What we achieved in 2015

- The Advisory Council allocated a total of £325,000 in grants to 56 sports clubs and associations to support individuals and teams. Many of these people competed very successfully at the Island Games which helped Jersey athletes to achieve a total of 50 gold, 53 silver and 30 bronze medals.
- The strategy provided funding for the Jersey Sport Foundation to deliver a Strength and Conditioning Programme to 50 junior and senior athletes across 11 sports. The aim of the programme was to provide local athletes with the foundational athletic skills to complement their technical programmes. The majority of the athletes on the programme received 2 x 1.5hrs sessions per week, for 50 weeks of their year. Attendance averaged 72.5% for those selected athletes and performance standards on the programme were split as follows:
  - Talent level (6)
  - County standard (8)
  - Regional standard (10)
  - National standard (14)
  - International standard (8)



## Our Ambition: To increase sports tourism and events.

### The strategy said...

- Develop a co-ordinated programme of sustainable and well-organised sporting events that attract visiting participants and spectators.

### Our plan

- Work with Economic Development to maximise the potential for promotion and sponsorship.
- Establish a website for Jersey Sport.
- Manage a calendar of events and contacts list to help organisers.
- Provide more support for organisers.

### What we achieved in 2015

- The 'Jersey Loves Sport' website was established in December 2014 in partnership with the Jersey Evening Post and the One Foundation. At the end of 2015 over 150 clubs and associations had registered with 8,434 visitors viewing 69,585 times.
- A calendar of events is available on 'Jersey Loves Sport'. This is regularly updated by sports organisers.
- Sports Development works with Visit Jersey to support sports event organisers. A PA system was purchased to improve communications as well as marquees, trailer and other equipment which is regularly loaned out.
- Sports Development supported the set-up of Parkrun Jersey which has an average of 146 runners each week with approximately 17 visitors from off-island attending weekly.







**Our Ambition:** To have an all-island overview of how to improve performance and participation.

The strategy said...

- Develop a coordinated programme of sport development for schools, clubs and the community.

Our plan

- Agree roles and coordinate work of the existing Sports Development Officers.
- Provide funding for additional Sports Development Officers.
- Develop closer links between schools and sports clubs.

What we achieved in 2015

- All States of Jersey Development Officers have work programmes that align with departmental objectives.
- Regular meetings take place to ensure effective coordination of work carried out by Sports Specific Development Officers. In addition all officers produced development plans for their associations which also support the development of Fit for the Future.
- In partnership with the Jersey Football Association a new Community Football Coach was appointed. Work programmes include in-curricular coaching, after-school clubs, holiday courses and support to local clubs.
- All Sports Specific Development Officers have reported an increase in club numbers as a result of their work in schools.



## Our Ambition: To have an all-island overview of how to improve performance and participation.

### The strategy said...

- Encourage clubs to draw up development plans with long-term goals.

### Our plan

- Launch and publicise the Jersey Clubmark scheme to ensure organisations are aware of good practice.
- Provide development templates and assistance with forward planning.
- Continue to provide essential training and advice in first aid, child protection and other coaching courses.
- Monitor standards

### What we achieved in 2015

- 12 clubs have now received Jersey Clubmark accreditation. More clubs who are working towards accreditation should be completed by the early part of 2016. The Club Support Officer has assisted in development planning.
- 15 football clubs drew up new development plans and achieved FA Charter Standard status.
- 11 Local Safeguarding courses were delivered to 151 individuals from sports clubs and associations.
- 6 Sports Coach UK Child Protection Level 1 Courses were delivered to 66 individuals.
- 2 Sports Coach UK Child Protection Level 2 Courses were delivered to 27 individuals.
- 3 St Johns Ambulance First Aid Courses were delivered to 55 individuals.
- The Jersey FA Development programme delivered a total of 15 Coach Education courses.
- Clubmark part-funded 8 UKCC Level 1 and Level 2 courses for clubs and associations.
- A total of 179 Disclosure and Barring Service (DBS) checks were completed on behalf of sports volunteers. This compares to 109 in 2014.
- Sports Development completed its first Safeguarding Partnership Board Audit. Good practice was highlighted as all staff (over 100) are now certified in Child and Adult Protection.
- A new Safeguarding Policy for the Sports Division was developed.





## Our Ambition: To give sport a stronger voice in Jersey and a new strategic direction.

The strategy said...	Our plan	What we achieved in 2015
<ul style="list-style-type: none"> <li>• Create a new coordinating body operating independently but with financial support from the States.</li> </ul>	<ul style="list-style-type: none"> <li>• Form a working party to define the structure and role of the new body</li> <li>• Consider recommendations and confirm terms of reference and responsibilities.</li> <li>• Provide resources to set up and run the organisation.</li> <li>• Provide funding to support the ongoing development of sport.</li> <li>• Launch the new body in 2015.</li> </ul>	<ul style="list-style-type: none"> <li>• Knight Kavanagh and Page were commissioned to review and write a report on options for an independent body for sport. This report was completed in July 2015.</li> <li>• The KKP recommendations were considered and the Assistant Minister for Sport agreed terms of reference for a Shadow Board called Jersey Sport. With support from the Appointments Commission, a selection panel recruited a Chair and members of Jersey Sport. They will work in the first part of 2016 to put in place an appropriate corporate entity with Memorandum and Articles that will allow the new body to come into being and work independently of Government within a six month time frame.</li> <li>• Funding has been secured for 2016 and the case will be made for ongoing funding from 2017 onwards.</li> <li>• The Shadow Board met for the first time in December 2015.</li> </ul>



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